Solapur University, Solapur Semester Pattern Syllabus B. Com. III INDUSTRIAL MANAGEMENT Paper-I (w.e.f. June 2015)

Semester - V

Unit-I: INTRODUCTION TO INDUSTRIAL MANAGEMENT

Meaning, Importance of Industrial Management, Recent trends in Industrial Management, Scientific Management- Meaning, Principles and Mechanism. (20 hrs.)

Unit-II: FACTORY LOCATION & BUILDING STRUCTURE

Factors determining Location of Factory- Steps in Location, Factory.Building- Factors to be considered, Types of Building.(10 Hrs.)

Unit-III: PLANT LAYOUT

Nature, Objectives, Importance, Factors influencing Layout, Types of Layout,Problems of Layout.(15 Hrs.)

Unit-IV: WORK ENVIRONMENT

Meaning, Importance, Factors affecting Work Environment, Lighting, Ventilation, Air Conditioning, Sanitation, Noise Control. (15 Hrs.)

Semester - VI

Unit-I: PRODUCTION PLANNING & CONTROL (PPC)

Meaning, Objectives, Importance, Scope, Production Planning Functions, Techniques of Production Control- Routing, Scheduling, Dispatching and Follow-up, Limitations of PPC. (20 Hrs.)

Unit-II: INVENTORY MANAGEMENT & CONTROL

Meaning, Definitions, Objectives of Inventories, Inventory Cost, Inventory Control Techniques- Stock Levels, ABC analysis, VED analysis, FSN analysis, SDE Classification, Classification and Codification. (20 Hrs.)

Unit-III: PRODUCTIVITY

Meaning, Importance, Measurement, Ways of improving Productivity. (10 Hrs.)

Unit-IV: INDUSTRIAL POLLUTION

Meaning, Causes, Effects and Remedies. (10 Hrs.)

Solapur University, Solapur Semester Pattern Syllabus B. Com. III INDUSTRIAL MANAGEMENT Paper-II (w.e.f. June-2015)

Semester-V

Unit-I: HUMAN RESOURCE MANAGEMENT

Meaning, Importance, Objectives, Scope, Functions of HRM; Human Resource Development-Objectives, Scope; HRM v/s HRD. (15 Hrs.)

Unit-II: HUMAN RESOURCE PLANNING & SELECTION

Human Resource Planning, Source of Recruitment, Selection Procedure, Steps in Scientific Selection Procedure. (15 Hrs.)

Unit-III: EMPLOYEE TRAINING & DEVELOPMENT

Introduction, Need for Training, Steps in designing Training Programmes, Methods of Training. (15 Hrs.)

Unit-IV: PERFORMANCE APPRAISALS Meaning, Purpose, Methods, Ethics of Performance Appraisal. (15 Hrs.)

Semester-VI

Unit-I: WAGES and SALARY ADMINISTRATIONS

Nature and Purpose of Wages and Salary Administration, Factors influencing Wages and Salary Structure and Administrations; Methods of Wages Payment- Time Rate, Piece Rate and Incentives Plans (Taylor, Halsey, and Rowan); Fringe benefits. (20 Hrs.)

Unit-II: INDUSTRIAL RELATIONS

Meaning, Importance, Objectives, Participants / Variables in Industrial Relations, Worker's participations in Management. (10 Hrs.)

Unit-III: EMPLOYEE MORALE

Meaning, Importance, Factors affecting Employee Morale, Methods of measuring Morale, Improving Morale. (15 Hrs.)

Unit-IV: EMPLOYEE WELFARE

Concept, Need, Scope, Types of Employee's Welfare, Labour Welfare Practices in India. (15 Hrs.)

References:

- 1) Lundy J. L. Effective Industrial Management Eurasia Publications
- 2) Shrivastava R. M. Management Policy & Strategic Management HPH-1999
- Punekar S. D. "Labour Welfare", Trade 'Unionism and Industrial Relations' HPH-2003
- 4) Memoria C. B. Personnel Management
- 5) M. E. Tukaram Rao Industrial Management
- 6) Singh, Chhabra, Taneja Personnel Management & Industrial Relations
- 7) Sharadchandra Gokhale Kamgar Kalyan (Marathi)
- 8) V. P. Michel Human Resource Management
- Dipak Kumar Bhattacharya Human Resource Management Excel Books, New Delhi
- 10) J. Jain Industrial Management Kitab Mahal, Allahabad
- 11) O. P. Khanna Industrial Engineering & Management
- 12) K. K. Ahuja Industrial Management Khanna Publishers, Delhi

Solapur University, Solapur Nature of Question Paper For Semester Pattern • Faculty of Commerce (B.Com., M.Com.) Model Question Paper (w.e.f. June 2015)		
Time: - 2 hrs.		Total Marks-50
Q. 1	Multiple choice questions (four alternatives should be given) 1	10
	(a) (b) (c) (d) 2 3	
	4 5	
	6 7	
	8 9	
Q. 2	10 Answer the following (Short note/Short problem/Short answer)	
	(A)	05
	(B)	05
Q. 3	Answer the following (Short note/Short answer/Short problem)	
	(A)	05
	(B)	05
Q. 4	Answer any one (Long answer/Problem) i) ii)	10
Q. 5	Answer any one (Long answer/Problem) i) ii)	10